

**MAIRE ANNOUNCES THE CLOSING OF THE TRANSFER  
OF AN APPROXIMATELY 7.9% STAKE IN NEXTCHEM SHARE CAPITAL  
FROM MAIRE INVESTMENTS TO AZZURRA NEXT ONE,  
A COMPANY CONTROLLED BY AZZURRA CAPITAL**

*Milan, 23 December 2025* – Following the announcement on 3 March 2025, **MAIRE**, also on behalf of Maire Investments S.p.A ("**MI**") and Azzurra Capital, announces that, on 22 December 2025, the full transfer of ownership of a stake equal to 7.9% of the share capital of NEXTCHEM S.p.A. ("**NEXTCHEM**") from MI to Azzurra Next One S.p.A. became effective. Azzurra Next One is a corporate vehicle established for the transaction controlled by Azzurra Capital and indirectly participated by Azimut Libera Impresa SGR.

Consequently, as of today, the shareholders of NEXTCHEM are: MAIRE (82.1%), Azzurra Next One (7.9%), Yousef Al Nowais (5.0%), and MI (5.0%).

**MAIRE S.p.A.** is a leading technology and engineering group focused on advancing the Energy Transition. We provide Integrated E&C Solutions for the downstream market and Sustainable Technology Solutions through three business lines: Sustainable Fertilizers, Low-Carbon Energy Vectors, and Circular Solutions. With operations across 50 countries, MAIRE employs approximately 10,500 people, supported by around 50,000 professionals involved in its projects worldwide. MAIRE is listed on the Milan Stock Exchange (ticker "**MAIRE**"). For further information: [www.groupmaire.com](http://www.groupmaire.com).

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