

# MAIRE'S FIRST HALF 2025 CONSOLIDATED RESULTS

# STRONG H1 PERFORMANCE SUPPORTS UPWARD REVISION OF FULL YEAR REVENUE AND EBITDA GUIDANCE

- Main economic results up double-digits
  - Revenues: €3.4 billion (+31.3%)
  - EBITDA: €232.1 million (+36.2%) with a margin increase from 6.5% to 6.7%
  - Net income: €132.9 million (+37.0%)
- NEXTCHEM (Sustainable Technology Solutions) revenues of €194.5 million (+22.7%) and EBITDA of €48.6 million (+25.2%), with a margin increase from 24.5% to 25.0%
- TECNIMONT and KT (Integrated E&C Solutions) revenues of €3.2 billion (+31.8%) and EBITDA of €183.5 million (+39.5%), with a margin increase from 5.3% to 5.6%
- Adjusted net cash position of €300.1 million as of 30 June 2025 (€375.1 million as
  of 31 December 2024), net of €119.5 million of dividend payments, €63.4 million of
  buy-back program to support the incentive plan, and €30.2 million of capex in the
  first half
- Order intake of €5.6 billion, mainly in new strategic geographies, leading to a solid backlog of €15.7 billion
- Confirmed the expectations for overall €8 billion of full year order intake
- Headcount reaches 10,200 people, in line with the Group's expansion
- 2025 guidance revised upward for revenue and EBITDA thanks to significant backlog and timely project execution
  - Group: upward revision of revenues, equal to €6.8 7.0 billion (vs. €6.4 6.6 billion) and EBITDA, equal to €460 490 million (vs. €420 455 million), with a margin of 6.8 7.0% (vs. 6.6 6.9%)
  - Sustainable Technology Solutions: revenues (€490 510 million) and EBITDA (€110 125 million) confirmed
  - Integrated E&C Solutions: upward revision of revenues, equal to €6.3 6.5 billion (vs. €5.9 6.1 billion) and EBITDA, equal to €350 365 million (vs. €310 330 million), with a margin of 5.5 5.6% (vs. 5.3 5.4%)
  - Group capex (€130 150 million) and adjusted net cash position (in line with 2024 YE equal to €375.1 million) confirmed
- NEXTCHEM obtained a Legality Rating certification by the Italian Competition Authority with the top score



Milan, 31 July 2025 – The Board of Directors of MAIRE S.p.A. ("MAIRE" or the "Company") met today to review and approve the Group's Half Year Consolidated Financial Report as of 30 June 2025.

Alessandro Bernini, MAIRE Chief Executive Officer, commented: "The first half of 2025 has been a period of sustained growth and expansion in various strategic regions, with operational performance exceeding expectations thanks to rigorous project execution, and also to NEXTCHEM's constant growth. The operational result already achieved and the size of our existing backlog allows us to revise our 2025 guidance upwards. With 5.6 billion euro in new awards and a 15.7 billion euro backlog at the end of June, we have significantly diversified our geographic footprint and reinforced our global competitiveness. These results reflect our unwavering commitment to value creation, innovation, sustainable growth and the dedication of our people, whose expertise and passion are at the heart of our success."

#### **HIGHLIGHTS**

(in euro millions, margins as % of revenues)	H1 2025	H1 2024	Change
Revenues	3,444.1	2,623.6	+31.3%
EBITDA <sup>1</sup>	232.1	170.4	+36.2%
EBITDA Margin	6.7%	6.5%	+20 bps
Net Income	132.9	97.0	+37.0%
Capex <sup>2</sup>	29.2	57.2 <sup>3</sup>	-49.0%
of which disbursed	30.24	26.2	+15.3%
Order Intake	5,632.5	3,417.7	+2,214.8

(in euro millions)	30 June 2025	31 December 2024	Change
Adjusted Net Cash <sup>5</sup>	300.1	375.1	-75.0
Backlog	15,676.3	13,823.4	+1,852.9

# CONSOLIDATED FINANCIAL RESULTS AS OF 30 JUNE 20256

Revenues were €3.4 billion, up 31.3%, thanks to the consistent progress of projects under execution.

<sup>&</sup>lt;sup>1</sup> EBITDA is net income for the period before taxes (current and deferred), net financial expenses, gains and losses on the valuation of holdings, amortization and depreciation and provisions.

<sup>&</sup>lt;sup>2</sup> Deferred price and earn-out components related to M&A transactions are included at closing of the transactions and may result in a cash outflow in the following periods.

<sup>&</sup>lt;sup>3</sup> H1 2024 figure includes the total acquisition price for HyDEP and GasConTec, as well as for the additional stakes in MyReplast and MyReplast Industries.

<sup>&</sup>lt;sup>4</sup> H1 2025 figure includes the deferred price for the acquisition of MyRemono, closed in 2023.

<sup>&</sup>lt;sup>5</sup> Excluding leasing liabilities – IFRS 16 (€120.9 million as of 30 June 2025 and €136.6 million as of 31 December 2024) and other minor items.

<sup>&</sup>lt;sup>6</sup> The changes reported refer to H1 2025 compared with H1 2024, unless otherwise stated.



**EBITDA** was **€232.1 million**, **up 36.2%**, driven by higher revenues and the efficient management of overhead costs. **EBITDA Margin** was **6.7%**, **up 20 basis points**, also thanks to the contribution from higher value-added services.

Amortization, Depreciation, Write-downs, and Provisions were €32.5 million, slightly up.

EBIT was €199.7 million, up 42.9%, with a margin of 5.8%, up 50 basis points.

Net financial charges were €4.8 million, compared to €2.9 million of net financial income in the first half of 2024, also taking into account the variation of the mark-to-market of derivative instruments.

**Pre-tax Income** was **€194.9 million** and the tax provision was **€62.0 million**. The tax rate was 31.8%, reflecting the various jurisdictions in which the Group's operations have been carried out.

Net Income was €132.9 million, up 37.0%, with a 3.9% margin, up 20 basis points.

**Adjusted Net Cash**<sup>3</sup> as of 30 June 2025 was **€300.1 million**, compared to €375.1 million as of 31 December 2024, net of outflows for the dividends of €119.5 million<sup>7</sup>, for the share buy-back program of €63.4 million, and for capital expenditures of €30.2 million, which were mainly dedicated to the internal development and scale-up of new technologies and to digital innovation projects.

**Consolidated Shareholders' Equity** was **€616.8 million**, compared to **€**641.1 million as of 31 December 2024, as a result of the dividend payments and the impact of exchange rate fluctuations, partially offset by the profit of the period.

#### PERFORMANCE BY BUSINESS UNIT

# SUSTAINABLE TECHNOLOGY SOLUTIONS (STS)

(in euro millions, margins as % of revenues)	H1 2025	H1 2024	Change
Revenues	194.5	158.5	+22.7%
EBITDA	48.6	38.8	+25.2%
EBITDA Margin	25.0%	24.5%	+50 bps

**Revenues** were €194.5 million, up 22.7%, driven by technological solutions and services mainly for the production of low-carbon and circular fuels, nitrogen fertilizers, as well as for carbon capture.

**EBITDA** was **€48.6 million, up 25.2%**, supported by higher volumes, with a **margin of 25.0%, up 50 basis points**, as a result of the contributions from licensing and high value-added engineering services in the product mix during the period.

# **INTEGRATED E&C SOLUTIONS (IE&CS)**

(in euro millions, margins as % of revenues)	H1 2025	H1 2024	Change
Revenues	3,249.7	2,465.1	+31.8%
EBITDA	183.5	131.6	+39.5%
EBITDA Margin	5.6%	5.3%	+30 bps

**Revenues** were €3.2 billion, up 31.8%, thanks to the steady execution of projects, including the Hail and Ghasha in Abu Dhabi, the other main contracts in the Middle East, as well as the ramp-up of projects acquired in Algeria last year.

<sup>&</sup>lt;sup>7</sup> Of which €114.5 million paid to MAIRE shareholders and €5.0 million paid on minority interests.



**EBITDA** was €183.5 million, up 39.5%, with a margin of 5.6%, up 30 basis points, benefitting also from a higher operating leverage.

#### ORDER INTAKE AND BACKLOG

#### **ORDER INTAKE**

(in euro millions)	H1 2025	H1 2024	Change
Sustainable Technology Solutions	211.8	182.2	+29.6
Integrated E&C Solutions	5,420.7	3,235.5	+2,185.2
Order Intake	5,632.5	3,417.7	+2,214.8

Order Intake in the first half of 2025 was €5.6 billion.

In particular, the **Sustainable Technology Solutions** business unit, led by **NEXTCHEM**, generated new orders for **€211.8 million**. The main projects awarded in the first half include:

- a licensing contract for a hydrogen production unit in Malaysia;
- a process design package to upgrade a fertilizer plant in China;
- a contract for high value-added engineering services for a waste-to-chemical project in Southern Europe;
- a proprietary equipment contract for a project aimed at producing low-carbon fuels in Sub-Saharan Africa;
- a three-year contract to provide engineering and technology services for the Sulphur Recovery Complex at Jubail refinery, in Saudi Arabia;
- a contract for an engineering study related to a CO<sub>2</sub> capture project in Italy;
- a licensing contract and process design package for a maleic anhydride plant in China.

The Integrated E&C Solutions business unit generated new orders for €5.4 billion. The main contracts awarded in the first half include:

- an EPC for a hydrogen production unit by Pengerang Biorefinery in Malaysia;
- an EPC for the Silleno petrochemical complex in Kazakhstan;
- an EPC for a complex upgrade aimed at producing low-carbon fuels in Sub-Saharan Africa;
- an EPCm for a green hydrogen unit within an existing refinery in Southern Europe;
- an EPC for the Tengiz gas separation complex in Kazakhstan.

#### Silleno project

The project entails the development of a petrochemical complex with a production capacity of 1,250 thousand tons per year of polyethylene in the Atyrau region of Kazakhstan. The project, awarded in March 2025 for an overall value of \$3.6 billion, will be executed by a joint venture led by TECNIMONT. The engineering activities have already started, while mechanical completion is expected at the end of 2028.

The scope of work includes engineering services, equipment and material supply, and construction activities up to the mechanical completion, along with the relevant utilities, infrastructure and offsite facilities for the entire complex. The contract also includes for the commissioning services on a reimbursable basis until the start-up and the guarantee test run.



#### **Tengiz** project

The project, awarded in May 2025, entails the development of a Gas Separation Complex (GSC) produced at the Tengiz field in the Atyrau Region of Kazakhstan in order to feed natural gas to the Silleno plant mentioned above.

The project will be executed by a consortium and the scope of work includes the engineering, procurement, construction and commissioning works.

The contract value for TECNIMONT is approximately \$1.1 billion and the company will be mainly responsible for the engineering, procurement and commissioning activities. The completion date is expected in the first quarter of 2029.

#### **BACKLOG**

(in euro millions)	30 June 2025	31 December 2024	Change
Sustainable Technology Solutions	380.6	331.8	+48.8
Integrated E&C Solutions	15,295.7	13,491.6	+1,804.1
Backlog	15,676.3	13,823.4	+1,852.9

As a result of the order intake of the period, the Group's **Backlog** at 30 June 2025 amounted to €15.7 billion.

#### **UPDATE ON THE HAIL AND GHASHA PROJECT**

The Hail and Ghasha project, awarded to TECNIMONT in October 2023 for \$8.7 billion, is progressing as planned, with completion expected in 2028. As of the end of June 2025, the project team has reached an overall progress of 33% and over eighteen million safe man-hours. Engineering works are advancing, with some tasks ahead of schedule, reaching a 69% progress. Procurement is 90% complete, with manufacturing activities in progress and first bulk material shipments. Construction is accelerating, reaching a 15% progress, with field facilities almost completed and initial equipment installations underway.

#### SIGNIFICANT EVENTS AFTER THE CLOSE OF THE PERIOD

# **Contract award for the Pacifico Mexinol project**

On 1 July 2025, MAIRE announced that NEXTCHEM has been awarded a €210 million contract for the basic engineering and the supply of critical proprietary equipment for the Pacifico Mexinol ultralow carbon methanol project in Mexico. This contract, which follows the licensing award announced last February, is subject to a final investment decision, expected in the fourth quarter of 2025.

#### **OUTLOOK**

Amid a fast-changing environment, the Group benefits from a solid backlog, further strengthened and diversified by the recent awards, and composed by projects which are not directly impacted by the current geopolitical tensions. At the same time, the demand for innovative technological solutions and, more in general, the downstream segment, are characterised by robust and resilient fundamentals, suitable to bring additional commercial opportunities that may materialize into new contracts in the coming months, in line with the forecast of €8 billion of order intake for 2025.



# 2025 guidance

The Group reported a strong operating performance in the first half of the year, driven by a punctual execution of projects, particularly in the Middle East and North Africa.

The planned activities of the existing projects are expected to confirm the same trend in the second half of the year, supporting revenue growth and margin expansion of the IE&CS business unit in 2025. At the same time, the STS business unit is expected to accelerate in the second half of the year, driven by the recent awards, as well as by projects which are likely to be acquired in the coming months, benefitting from the integrated offering with the IE&CS business unit.

The excellent operational performance of the first half and the resulting improved visibility on the second half of the year has led to an upward revision of the Group's 2025 revenue and EBITDA guidance, while confirming all the other KPIs<sup>8</sup>.

	Sustainable Technology Solutions	Integrated E&C Solutions	Group
Revenues	€490 – 510 million	€6.3 – 6.5 billion (previous €5.9 – 6.1 billion)	<b>€6.8</b> – <b>7.0 billion</b> (previous €6.4 – 6.6 billion)
EBITDA % of Revenues	€110 – 125 million 22% – 25%	€350 – 365 million 5.5% – 5.6% (previous €310 – 330 million 5.3% – 5.4%)	€460 – 490 million 6.8% – 7.0% (previous €420 – 455 million 6.6% – 6.9%)
Capex	€85 – 95 million	€45 – 55 million	€130 – 150 million

**Adjusted Net Cash** 

In line with 2024 YE (€375.1 million)

#### UPDATE ON THE ORGANIC GROWTH OF THE GROUP

To support the Group's growth, MAIRE continues to invest in acquiring new talent. Headcount reached 10,179 employees as of 30 June 2025, an increase of 440 professionals compared to 31 December 2024.

# UPDATE ON THE EXECUTION OF THE SUSTAINABILITY PLAN

During the first half of 2025, MAIRE made progress in implementing the Group's sustainability strategy. The environmental, social, and governance commitments as well as oversight methods are set forth in the new sustainability policy, inspired by the Group's strategy and implemented through an ESG plan, based on a thorough double materiality analysis, aligned with the Corporate Sustainability Reporting Directive and consistent with the business plan. The Sustainability Policy is available on the Group's website at <u>Sustainability strategy | Maire</u>.

#### **Social impact**

On the social front, MAIRE and NEXTCHEM have achieved DNV certification of compliance with the UNI PdR 125:2022 standard on gender equality in the workplace. This is a significant achievement for the Group, which has always been committed to diversity, equity, and inclusion, and specifically to strengthening women presence in the industry, with numerous initiatives designed for the

<sup>&</sup>lt;sup>8</sup> As communicated to the market on 4 March 2025 with the 2025-2034 Strategic Plan and confirmed on 29 April 2025 with the release of the first quarter 2025 financial results.



community, schools, and universities, with the objective of reaching gender equality in new hires by 2032.

# **Environmental impact**

With its latest photovoltaic plant operating in the United Arab Emirates, the Group has reached 3MW of installed renewable energy capacity across temporary construction facilities which host the workforce serving the project execution. The renewable energy production plants will contribute to achieving the Group's target of carbon neutrality by 2029 for Scope 1 and 2 emissions, produced by fuel and electricity consumption in offices and construction sites. Also in the United Arab Emirates, a reverse osmosis plant for water desalination has become operational to reduce freshwater withdrawal.

#### Governance

NEXTCHEM obtained a Legality Rating certification by the Italian Competition Authority with a top score on 29 July 2025.

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#### **CONFERENCE CALL AND WEBCAST**

The top management of MAIRE will present the First Half 2025 Results during a conference call today at 5:30pm CEST.

The live stream of the event can be accessed at the following link:

### MAIRE H1 2025 Results Conference Call

Alternatively, you may join by phone using one of the following numbers:

Italy: +39 06 83360400 UK: +44 (0) 33 0551 0200 USA: +1 786 697 3501

The presentation will be available at the start of the event in the "Investors/Financial Results" (<u>Financial Results | Maire</u>) section of MAIRE's website (<u>groupmaire.com</u>). The presentation shall also be made available on the "1info" storage mechanism (<u>www.1info.it</u>).

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Mariano Avanzi, as Executive for Financial Reporting with, also, responsibility for certification as per paragraph 5-ter regarding Sustainability reporting - declares - in accordance with paragraph 2, Article 154-bis of Legislative Decree No. 58/1998 ("Consolidated Finance Act") - that the accounting information included in this press release corresponds to the underlying accounting records.

The Half-Year Financial Report as of 30 June 2025 will be available to the public at the registered office in Rome, at the operative office in Milan, on the Company's website <a href="www.groupmaire.com">www.groupmaire.com</a> in the "Investors/Financial Results" section (<a href="Financial Results">Financial Results</a>" and on the authorized storage device "1info" (<a href="www.linfo.it">www.linfo.it</a>), according to the timing allowed by law.

This document makes use of some alternative performance indicators. The management of the Company considers these indicators key parameters to monitor the Group's economic and financial performance. As the represented indicators are not identified as accounting measurements according to IFRS standards, the Group calculation criteria may not be uniform with those adopted by other groups and, therefore, may not be comparable.

This press release includes forecasts. The declarations are based on current estimates and projections of the Group concerning future events and, by their nature, are subject to risk and uncertainty. Actual results may differ significantly than the estimates made in such declarations due to a wide range of factors, including altered macroeconomic conditions and



growth trends and other changes in business conditions, in addition to other factors, the majority of which outside the control of the Group.

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**MAIRE S.p.A.** is a leading technology and engineering group focused on advancing the Energy Transition. We provide Integrated E&C Solutions for the downstream market and Sustainable Technology Solutions through three business lines: Sustainable Fertilizers, Low-Carbon Energy Vectors, and Circular Solutions. With operations across 50 countries, MAIRE employs nearly 10,200 people, supported by around 50,000 professionals involved in its projects worldwide. MAIRE is listed on the Milan Stock Exchange (ticker "**MAIRE**"). For further information: <a href="https://www.groupmaire.com">www.groupmaire.com</a>.

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The Consolidated Income Statement, Balance Sheet and Cash Flow Statement are presented below.



# **MAIRE - FINANCIAL STATEMENTS**

# **Consolidated Income Statement**

(in euro thousands)	30 June 2025	30 June 2024
Revenues	3,372,477	2,605,022
Other operating revenues	71,665	18,610
Total Revenues	3,444,141	2,623,632
Raw materials and consumables	(1,448,876)	(995,836)
Service costs	(1,286,841)	(1,061,100)
Personnel expenses	(407,074)	(341,507)
Other operating costs	(69,221)	(54,768)
Total costs	(3,212,012)	(2,453,210)
EBITDA	232,129	170,421
Amortization, depreciation and write-downs	(32,182)	(29,131)
Write-down of current assets	(287)	(1,553)
Provision for risks and charges	0	0
EBIT	199,660	139,737
Financial income	41,855	38,821
Financial expenses	(43,116)	(35,400)
Investment income/(expenses)	(3,533)	(521)
INCOME BEFORE TAX	194,865	142,635
Income taxes, current and deferred	(61,973)	(45,657)
NET INCOME	132,892	96,979
Group	126,696	90,891
Minorities	6,197	6,089
Basic earnings per share	0.388	0.278
Diluted earnings per share	0.388	0.278



# **Consolidated Balance Sheet (1/2)**

(in euro thousands)	30 June 2025	31 December 202
ASSETS		
AGGETO		
NON-CURRENT ASSETS		
Property, plant and equipment	55,821	53,655
Goodwill	367,985	368,105
Other intangible assets	176,656	152,506
Right-of-use - Leasing	117,755	134,482
Investments in associates	10,590	14,030
Financial instruments – Derivatives (non-current assets)	3,397	0
Other non-current financial assets	77,909	80,757
Other non-current assets	55,863	44,498
Deferred tax assets	71,008	83,020
Total Non-Current Assets	936,985	931,053
CURRENT ASSETS		
Inventories	11,291	10,273
Advance payments to suppliers	702,450	694,158
Contractual assets	2,848,020	2,560,082
Trade receivables	1,688,970	1,508,009
Current tax assets	271,134	276,526
Financial instruments – Derivatives (current assets)	82,642	39,624
Other current financial assets	15,697	16,999
Other current assets	220,233	218,779
Cash and cash equivalents	1,079,828	1,153,779
Total Current Assets	6,920,266	6,478,229
Non-current assets classified as held for sale	0	0
TOTAL ASSETS	7,857,251	7,409,282



# **Consolidated Balance Sheet (2/2)**

(in euro thousands)	30 June 2025	31 December 2024
SHAREHOLDERS' EQUITY AND LIABILITIES		
SHAREHOLDERS' EQUITY		
Share capital	19,921	19,921
Share premium reserve	272,921	272,921
Other reserves	(155,638)	(97,263)
Valuation reserve	(9,669)	(43,765)
Total shareholders' equity and reserves	127,535	151,814
Retained earnings/(accumulated losses)	319,047	245,298
Net income/(loss)	126,696	198,682
Total Group net equity	573,278	595,794
Minorities	43,541	45,275
Total net equity	616,819	641,069
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NON-CURRENT LIABILITIES		
Financial debt - non-current portion	428,583	397,869
Provisions for charges - beyond 12 months	11,563	11,161
Deferred tax liabilities	73,776	60,842
Post-employment and other employee benefits	14,184	12,583
Other non-current liabilities	207,600	178,416
Financial instruments – derivatives (non-current liabilities)	6,987	6,104
Other non-current financial liabilities	232,774	234,461
Non-current financial liabilities - Leasing	91,691	108,135
Total non-current liabilities	1,067,160	1,009,571
CURRENT LIABILITIES		
Short-term debt	80,730	99,023
Current financial liabilities - Leasing	29,189	28,460
Provisions for charges - within 12 months	30,217	63,085
Tax payables	192,030	140,822
Financial instruments – derivatives (current liabilities)	4,500	15,381
Other current financial liabilities	225,787	185,172
Client advance payments	765,876	901,914
Contractual liabilities	619,920	396,656
Trade payables	3,775,671	3,497,337
Other current liabilities	449,351	430,792
Total current liabilities	6,173,272	5,758,642
Liabilities associated with non-current assets classified as held for sale	0	0
TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES	7,857,251	7,409,282



# **Consolidated Cash Flow Statement**

(in euro thousands)	30 June 2025	30 June 2024
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEAR (A)	1,153,779	917,372
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PERATIONS		
Net Income of Group and Minorities	132,892	96,979
djustments:		
- Amortisation of intangible assets	12,735	10,996
- Depreciation of non-current tangible assets	4,126	3,482
- Depreciation of right-of-use - Leasing	15,322	14,654
- Provisions	287	1,553
- (Revaluations)/Write-downs on investments	3,533	521
- Financial charges	43,116	35,400
- Financial (Income)	(41,855)	(38,821)
- Income and deferred tax	61,973	45,657
- Capital (gains)/losses	(3)	(59)
- (Increase)/decrease inventories/supplier advances	(9,309)	(169,347)
- (Increase)/decrease in trade receivables	(181,249)	150,267
- (Increase)/decrease in contract assets receivables	(305,378)	(12,489)
- Increase/(decrease) in other liabilities	47,866	35,227
- (Increase)/decrease in other assets	(47,519)	(56,764)
- Increase/(decrease) in trade payables/advances from clients	191,150	150,883
- Increase/(decrease) in payables for contract liabilities	223,264	(90,736)
- Increase/(decrease) in provisions (including post-employment benefits)	18,896	23,611
- Income taxes paid	(40,116)	(20,730)
CASH FLOW FROM OPERATIONS (B)	129,731	180,287
NVESTMENTS Investment)/disposal of non-current tangible assets	(6,291)	(5,463)
Investment)/disposal of intangible assets	(23,642)	(7,910)
Investment)/disposal in associated companies	(305)	0
Increase)/decrease in other investments	0	0
Investments)/disposal of companies net of cash and cash equivalents acquired	0	(12,853)
CASH FLOW FROM INVESTMENTS (C)	(30,238)	(26,226)
FINANCING		
Repayments of principal of financial leasing liabilities	(14,310)	(13,244)
Payments of financial charges on financial leasing liabilities	(2,864)	(2,889)
ncrease/(decrease) in short-term debt	(77,974)	(19,161)
Repayments of long-term debt	(3,651)	(45,904)
Proceeds from long-term debt	63,324	0
ncrease/(decrease) in bonds	39,600	105,300
Change in other financial assets and liabilities	5,249	26,847
Dividends	(119,466)	(67,302)
reasury shares-buyback	(63,350)	(47,310)
CASH FLOW FROM FINANCING (D)	(173,441)	(63,663)
NCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS (B+C+D)	(73,949)	90,398
CASH AND CASH EQUIVALENTS AT YEAR END (A+B+C+D)	1,079,829	1,007,768
of which cash and cash equivalents of discontinued operations	0	4,764
CASH AND CASH EQUIVALENTS REPORTED IN THE FINANCIAL STATEMENTS	1,079,829	1,003,004
PAGITARD GAGE EQUIVALENTS REPORTED IN THE FINANCIAL STATEMENTS	1,079,029	1,003,004